South Carolina Association of Public Library Administrators

Strategic Plan

2017-2019

Mission

SCAPLA is the collective voice to ensure exceptional public library services across South Carolina

Vision

SCAPLA's vision is that public libraries are seen as essential to a high quality of life in South Carolina

Goal One: Provide professional knowledge and educational opportunities for leaders of public libraries in SC

Objective One: SCAPLA programs will provide opportunities for members to learn new skills, remain current on best practices, and provide information on current trends

Strategies	Responsible Party	Timetable
Re-establish the Continuing Education Committee as outlined in the By-Laws	Continuing Education	complete
	Committee	
Determine program topics of interest to library directors	Continuing Education	Ongoing
	Committee	
 One program each year will focus on a timely human resource concern (ex. benefits, 	Continuing Education	Ongoing
legal HR concern)	Committee	
Establish programs and continuing education activities one year in advance	Continuing Education	Ongoing
	Committee	

 Suggested programs include: Advocacy (Nov or Jan); best practices; finances/budgeting; building/renovation projects (including securing bond funds); establishing & maximizing Friends groups; how to develop boards; how to utilize community foundations; human relations/personnel (annual program on an aspect of this topic); trending legal issues; role of libraries in the area of social justice; safety in public libraries. 	Continuing Education Committee	Ongoing
Utilize Annual Meeting for an in-depth discussion on a relevant topic	Continuing Education Committee	Ongoing
 Consider roundtable discussions that explore increased collaboration and expanding SCAPLA's partnership with the SCSL 	Executive Committee & Continuing Education Committee	June 2018
Objective Two: New library directors will receive education and mentoring to assist them in their i	new position	•
Strategies	Responsible Party	Timeline
Appoint leadership task force	Executive Committee	March 2018
Assess SCAPLA leadership needs	Leadership Task Force	Sept. 2018
Develop leadership training program	Leadership Task Force	May 2019
Objective Three: SCAPLA members will have regular opportunities to share information	I.	I
Strategies	Responsible Party	Timeline
 Establish an opportunity in regular meetings for a library to share a new program, grant information, etc. 	Executive Committee	ongoing
 Encourage utilization of SCAPLA's list serve to solicit information and guidance from peers 	Executive Committee	ongoing
 Establish regular opportunities for SCAPLA members to discuss challenges and explore solutions 	Executive Committee	ongoing
Objective Four: Data gathering will be modified to ensure that collected data is practical, user-frience public libraries	endly, and provides neede	d information for
Strategies	Responsible Party	Timeline
 Request a review of the annual survey and provide input to ensure that data collected provides support to public libraries in individual counties but also the "big picture" information for the entire state. 	Executive Committee	May 2018
 Establish, with the SCSL, a schedule of surveys to minimize the number of surveys in one year. 	Executive Committee	May 2018

Goal Two: Increase awareness and annual funding of public libraries		
doar two. Increase awareness and annual funding of public libraries		
Objective One: State funding for public libraries will be at a minimum level of \$2 per capita plus \$2	100,000 for the annual mi	nimum grant
Strategies	Responsible Party	Timeline
Renew Legislative Liaison contract	Legislative Committee	complete
 Develop plan for library directors to meet with their representatives in the General Assembly 	Legislative Liaison	Annually in Jan.
 Conduct trainings on best practices in the area of advocacy. Trainings can be during regular SCAPLA meetings or on a regional basis. 	Legislative Committee	ongoing
Objective Two: Funding and other support from the federal government will increase.		
Strategies	Responsible Party	Timeline
 Develop plan for library directors to meet with congressional representatives during their regular recesses. 	Legislative Committee	Sept. 2018
 Encourage SCAPLA members to attend the National Library Leadership Day to meet with delegation at their DC offices 	Legislative Committee	Annually in May
Consider establishing scholarship for one SCAPLA member to attend the NLLD	SCAPLA Members	Sept. 2018
Objective Three: South Carolinians, including policy makers, will develop a better understanding of	f the benefits of public lib	raries
Strategies	Responsible Party	Timeline
Establish a Public Relations Task force	Executive Committee	March 2018
Collect stories that show personal impact of libraries in local communities	PR Task Force	Nov. 2018
 Advise SCSL's Communications Director in packaging statewide metrics to tell the story of libraries' impact 	PR Task Force	Nov. 2018
Develop new brand and image for SCAPLA, including templates, letterhead, and website	PR Task Force	Jan. 2019
Launch a statewide campaign	PR Task Force	Jan. 2019

Objective One: SCAPLA officers will have demonstrated professional leadership within the organiz	ation	
Strategies	Responsible Party	Timeline
Revising bylaws to add qualifications for officers	Bylaws Committee	May 2018
Revising bylaws to ensure succession of leadership from one year to the next	Bylaws Committee	March 2018
 Consider revising bylaws to make the President a two-year position that aligns with the legislative calendar 	Bylaws Committee	March 2018
Objective Two: SCAPLA's structure will ensure the implementation of this plan with responsibility s	shared among officers an	d committees
Strategies	Responsible Party	Timeline
Establish committees to implement this plan	President/Executive Committee	Complete
 Each committee will develop an annual work plan and update the Executive Committee OR full membership on its progress 	Committee Chairs	May 2018
 Members will receive an annual calendar of key dates including meeting dates and meeting topics 	Executive Committee	May 2018